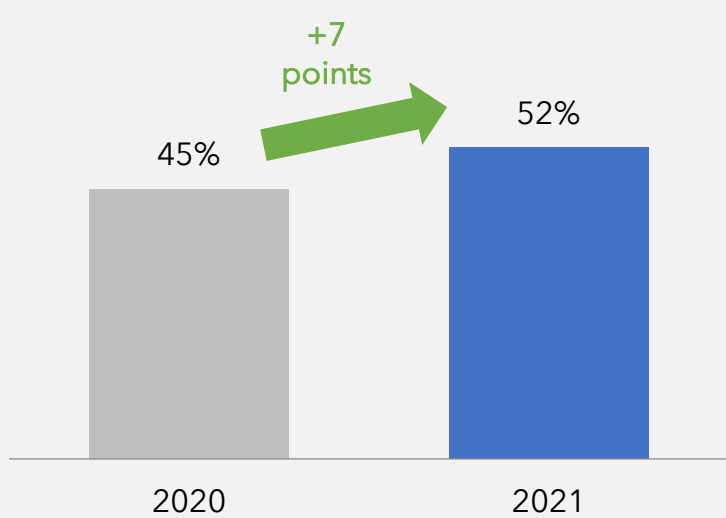


Chart of the Day

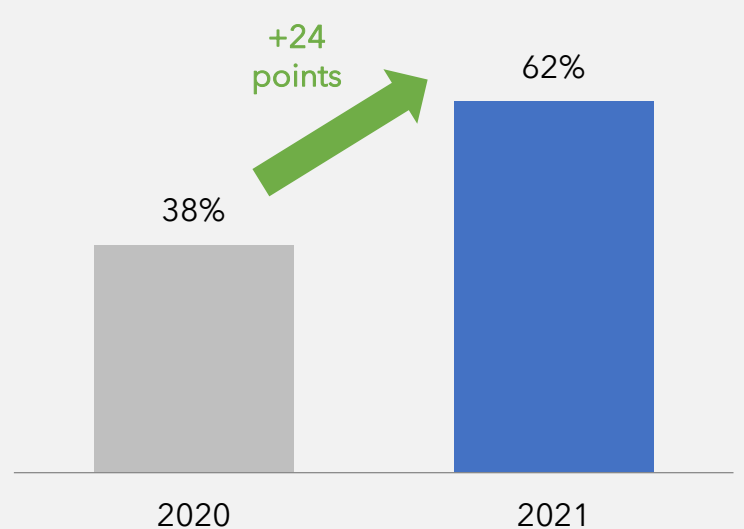
According to PwC's recent Corporate Directors Survey (a survey of over 850 public company board directors), ESG issues are becoming a more central focus for corporate boards and the number one topic for direct shareholder engagement. However, with only 25% of respondents saying their board understood ESG risks very well, hurdles remain to properly implementing effective ESG strategies at many companies.

ESG a Board Focus

% of all respondents reporting that ESG is regularly on their boards' agenda

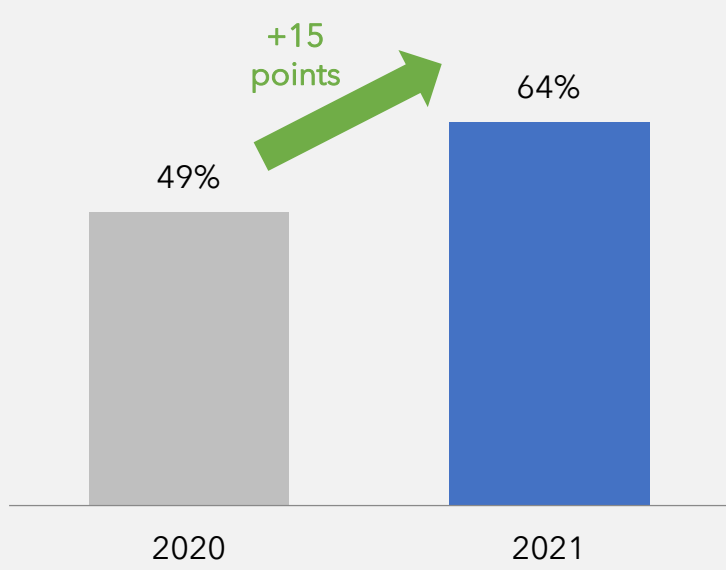


% of large company respondents reporting that ESG is regularly on their boards' agenda

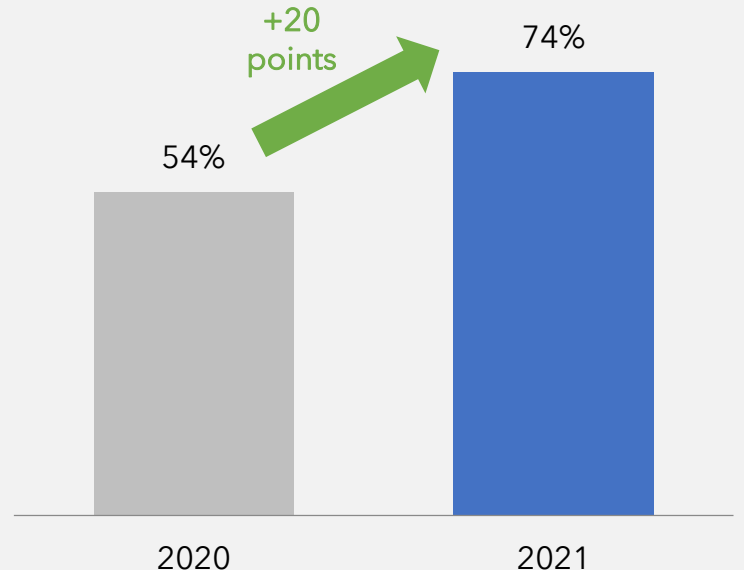


ESG Linked to Business Strategy

% of all respondents who say business strategy is tied to ESG issues

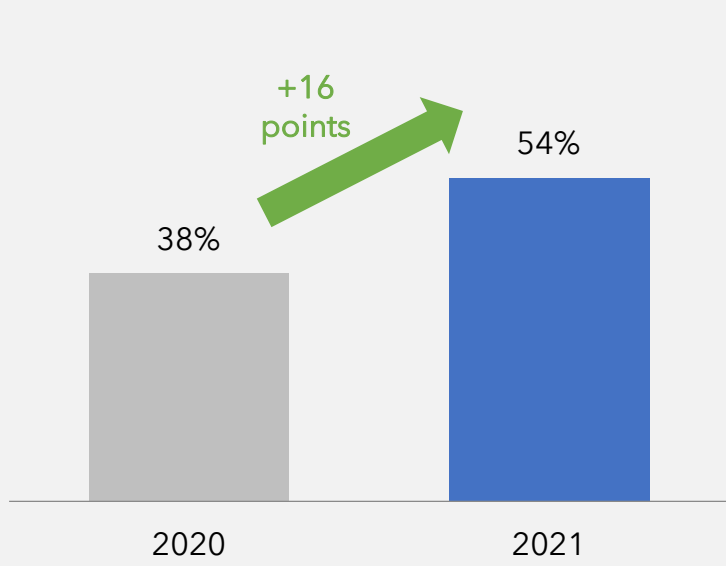


% of large company respondents who say business strategy is tied to ESG issues

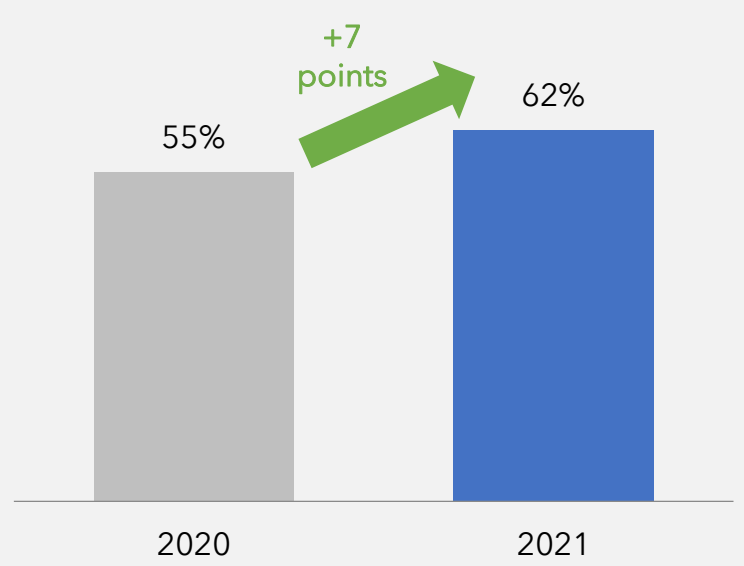


ESG Impacting Financial Performance & Risk Management

% of respondents who say ESG can have an impact on financial performance

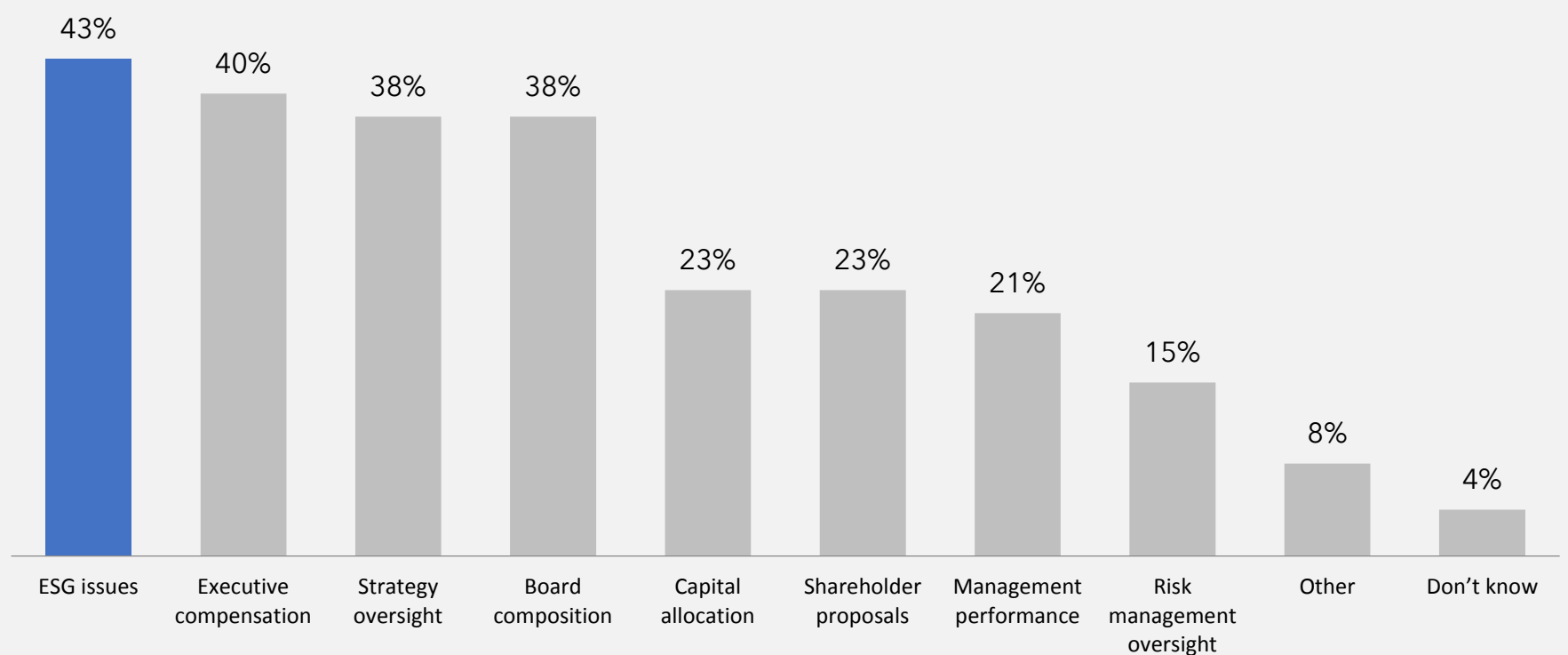


% of respondents who say ESG is part of risk management discussions



Shareholder Engagement Highest on ESG Topics

On which of the following topics did a member of your board (other than the CEO) engage in direct communications with shareholders (select all that apply)?



Source: PwC Governance Insights Center "The directors new playbook: Taking on change; PwC's 2021 Annual Corporate Directors Survey". ESG Today "PwC Survey: Boards Increasingly Linking ESG to Strategy, But Don't Fully Grasp Risks". Survey of 851 directors across companies from over a dozen industries, 76% of which have annual revenues of more than \$1 billion.

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